

Management Accounting for Lean Businesses

Tuesday, May 11th, 2010

Airtel Plaza Hotel, Van Nuys, CA 8:00 a.m.-5:00 p.m.

Workshop Leader: Orest Fiume, author and Lean Enterprise Institute

This workshop is limited to 35 people. Sign up now to save your spot.

Description: Lean principles affect not just manufacturing operations but also every aspect of your business—sales and marketing, engineering, product development—and especially accounting. If you are using lean principles to move from batch-and-queue production to flow, you're probably running into problems with your company's accounting system.

Does Operations report significant productivity gains that can't be found in the financial statements? Do profits look lower as inventories are reduced, even though cash flow improves dramatically?

The cause of these and other problems is the way traditional management accounting systems hide both problems and true improvements.

To sustain a lean transformation, top executive and financial managers must know how to transform routine accounting practices to a new system that is both lean itself and supports lean practices.

Go to: www.apics-sfv.org/seminars.htm for full information and course outline.

Attend this workshop to learn the rules of a lean accounting system that replaces outdated traditional accounting.

Benefits:

- Learn the logic, principles, and methodology of a proven system that you can adapt and use to convert your company's traditional accounting system to lean accounting
- Learn how to create plain-English financial statements that can be used for decision making by nonfinancial managers
- Learn how to transform accounting from “bean counting” to a valued business partner providing meaningful information for decision making
- Learn how to eliminate waste from the accounting system so information is reported faster
- Understand lean as a business strategy that transforms the entire organization

Who Should Attend: CEO, CFO, COO, president, and all leaders of a company pursuing a lean transformation. A team that includes the president, vice president of finance, and vice president of operations is ideal.

Many thanks to California Manufacturing Technology Consulting, our sponsor for this event! Visit them at www.cmtc.com



Presents TWO 1-day Hands-on Workshops at the Airtel Hotel 7277 Valjean Ave. Van Nuys, CA 91406

“MANAGEMENT ACCOUNTING FOR LEAN BUSINESSES”

Create a Lean Accounting System to Support A Lean Transformation

Tuesday, May 11th, 2010

Co-sponsored by California Manufacturing Technology Consulting



“EXCEL TOOLS FOR LEAN OPERATIONS”

Use Excel to Manage Inventory Changes and Kanbans when Implementing Lean

Thursday, May 20th, 2010

PRESENTED BY: SAN FERNANDO VALLEY APICS

www.apics-sfv.org

E-mail: questions to Ellen Kane at: seminars@apics-sfv.org or call 818 681-9802

San Fernando Valley APICS

P.O. Box 802977

Valencia, CA 91380-2977

www.apics-sfv.org

Dated Material

Route To:

President/Owner/Gen Mgr.

Dir. of Ops./Plant Mgr

CFO/Controller

Production/Materials Mgr.

Inventory/Purchasing Mgr.

HR/Personnel Mgr.

Sales/Customer Service

Engineering Mgr.

Order Form

Name: _____

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Lean Accounting Workshop 5/11/10 Register by April 15 (Limited Space - 35)	Qty.	Price
Cost per APICS member \$700.00:		
Cost per non-member \$750.00:		
Lean Acct: after April 15: Member or non-member: \$800		
Excel Tools for Lean Operations 5/20/10 (Max size=50)		
Cost per APICS member: \$225 .00		
Cost per non-member: \$275.00		
Total Due:		

**Note: No Refunds within 1 month of registered events.
Substitutions are allowed.**

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Call 818 681-9802 for group pricing or questions
Make checks payable to: SFV-APICS
P.O. Box 802977
Valencia, CA 91380-2977
Fax: 530-579-6924
E-mail: seminars@apics-sfv.org
On-line registration: apics-sfv.org/seminars.htm

Seminar Location and Dates

Both seminars will be held at the
 Airtel Plaza Hotel
 7277 Valjean Ave.
 Van Nuys, CA 91406
 Hotel phone: (818) 997-7676

Registration/continental breakfast will begin at 7:30 A.M. with the seminar running from 8:00 a.m. to 5:00 p.m.

Tuesday, May 11, 2010 Management Accounting for Lean Businesses

- Early registration cut-off: **April 15**, 2010. Workshop limited to 35 people. Waiting list for additional attendees
- All attendees will receive a copy of "Real Numbers: Management Accounting in a Lean Organization" by Orest Fiume, our presenter

This is the **SAME** seminar offered by the Lean Enterprise Institute (LEAN.org) at \$800/person. We are fortunate to have them on the West Coast to offer this seminar to you!

Register by April 15 to receive discounts!

Thursday, May 20, 2010 Excel Tools for Lean Operations

- Attendees should bring a laptop with Excel 2002 or higher on it. Two people from the same company may share a laptop. We will provide power for the laptops.
- All attendees will receive a CD or memory stick of all templates and exercises conducted in class
- Workshop is limited to 50 people. Waiting list for additional attendees

Cancellation Policy for Both Workshops

No refunds if cancelled within 1 month of event. Substitutions are allowed. We will put additional names on a waiting list and will fill cancellations from that list.

apics-sfv.org/seminars.htm

Call: 818 681-9802 for questions

APICS, the Association for Operations Management (www.apics.org) is the global leader and premier source of the body of knowledge in operations management, including production, inventory, supply chain, materials management, purchasing, and logistics.

Excel Tools for Lean Operations

Thursday, May 20th, 2010

Airtel Plaza Hotel, Van Nuys, CA 8:00 a.m.-5:00 p.m.

Workshop Leader: Steve Cimorelli is President of SCC Inventory Consulting, LLC (SCCInventory.com). He is a Certified Fellow in Production and Inventory Management (CFPIM), a published author and educator.

This workshop is limited to 50 people. Sign up now to save your spot!

Description: As the U.S. economy emerges from recession, a major competitive advantage for manufacturers will be the agility of their operations. Key elements of an agile operation include setup reduction, small replenishment lot sizes, capacity analysis and kanban pull systems.

Companies pursuing agility also need specific tools and techniques to apply the concepts to their unique operational environments.

Excel provides an excellent platform for delivering these tools quickly, in a toolset which is widely understood and itself highly adaptable and agile!

The workshop will examine key topics, first with a review of concepts and relevant theory, then with specific Excel techniques. Attendees will be presented with specific problems along the way, with time for hands-on Excel exercises. At the conclusion of each exercise a recommended solution will be provided.

Equipment: Bring your own laptop with Excel 2002 or higher. 2 people may share one computer.

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Topics:

Inventory Basics:

- The Saw Tooth Diagram
- Average Inventory
- Key Parameters: Safety Stock, Order Point, Lot Size

Lot Sizing:

- The EOQ model
- Inventory Carrying Cost
- Impact of Setup Reduction

Capacity Analysis:

- Available Capacity
- Manufacturing Load Analysis
- Inventory & Agility Considerations

Demand Analysis:

- Historical Demand
- Variability
- Safety Stock
- Planning Methodologies: MRP, Kanban, Level Load

Pull Systems

- Kanban Overview
- Kanban Parameters: Order Point, Kanban Size, Number of KB Cards

Who Should Attend: Finance and Operations people who implement Lean and have inventory responsibility.